

Dear Chad Folis,

My name is Laura Pardo, I am currently a master's student in Agricultural and Applied Economics at the University of Missouri and an attorney licensed in Colombia with an LL.M. in Law from Penn State Dickinson Law, I possess an interdisciplinary background that includes law, policy, and economics particularly in the field of energy regulation and policy. I am eager to contribute my blend of skills to any of the possible offices while further developing the practical expertise that will guide my future career in energy law and policy.

Through my work as a Graduate Research Assistant at the Financial Research Institute (FRI), I have gained direct experience with Missouri's energy landscape. I have analyzed energy poverty data using econometric methods in R and Stata, I have also assessed regulatory and compliance frameworks in cybersecurity such as NERC CIP-013-1.

My prior role as a Policy Clerk at Renew Missouri deepened my understanding of regulatory proceedings before the Missouri Public Service Commission (PSC), where I contributed to testimony and policy briefs addressing renewable energy integration and rate impacts, This hands-on experience to PSC cases equips me to provide meaningful analytical and policy support to the Missouri Public Service Commission, particularly in reviewing electric rate cases and advancing fair and efficient regulatory outcomes.

On the other hand, at the Missouri Attorney General's Office, I would bring my knowledge of energy law and regulatory processes, particularly relevant to the state's approach to electric transmission and regulation.

My background also makes me well-suited for work with the Association of Missouri Electric Cooperatives, understanding that electric cooperatives are not subject to PSC regulation, I believe my economic insight into non-regulated utility models, along with my experience modeling rate impacts for rural and low-income communities, could help advance the Association efforts to ensure affordable and reliable power for its members.

At the Missouri Department of Natural Resources (DNR), my focus on the economics of affordable and reliable energy would complement the Division of Energy's mission and I would contribute to research and policy initiatives promoting clean, equitable, and sustainable energy in Missouri. Similarly, at the U.S. Department of Energy (DOE), I could apply my interdisciplinary expertise to national energy transition policies, leveraging both my legal understanding and economic analysis skills to support data driven decision making.

Across any of those offices, I offer a commitment to rigorous analysis, a passion for equitable energy policy, and strong technical skills in R, Stata, and Python for data-driven research. My professional journey, from law and compliance to energy economics and policy research

reflects my dedication to advancing the intersection of law, regulation, and sustainable energy development.

I am confident that any position and opportunity I may find through this internship will strengthen my ability to contribute to Missouri's and the nation's energy policy landscape. It would represent a key step toward my goal of working at the intersection of energy regulation, economic analysis, and public policy, supporting just and efficient transitions to cleaner energy systems.

Kind regards,

Laura Pardo